

An Economic Analysis of Domestic Market Impacts of the U.S. Highbush Blueberry Council

Dr. Harry M. Kaiser (Cornell University) - FINAL

The U.S. Highbush Blueberry Council (USHBC) is a federal checkoff promotion program that began promotion activities in October 2001. The program uses a variety of promotion techniques in an attempt to increase the demand (sales) for blueberries. In the domestic market, these activities range from technical assistance and promotion to food service, public relations, and a small amount of magazine advertising. In international markets, the Council receives some funding from the USDA Market Access Program.

The USHBC is authorized under the Commodity Promotion, Research, and Information Act of 1996 and was approved in the spring of 2000 by a majority (67.8 percent) of producers and importers in a special referendum. Under the program, domestic blueberry producers and importers are assessed at a rate of \$12.00 per ton, and the collected revenue are used to fund promotion, research, and information projects. The total budget for the program has recently been about \$1.4 million annually, with the bulk of money going domestic promotions (in 2004, \$704,000 was spent on domestic blueberry promotion).

Under the 1996 and 2002 Farm Bills, all federal checkoff promotion programs must be evaluated so that their return to investors can be determined. Accordingly, the purpose of this research is twofold: (1) to determine the domestic market impacts of the USHBC's promotion programs, and (2) to compute a benefit-cost ratio (rate-of-return) for the promotion activities conducted by the USHBC. In this study, the impacts of the export marketing activities conducted by the USHBC are not evaluated, since the bulk of the Council's marketing budget is

invested in the United States. Specifically, this research examines whether the domestic blueberry promotion activities of the USHBC have had a positive and statistically significant impact on domestic shipments of blueberries and on grower profits. The impacts of all factors affecting domestic blueberry demand for which data are available are measured statistically. In this way, we can net out the impacts of other important factors affecting blueberry demand over time. In addition, the value of the extra sales generated by the USHBC's marketing activities is estimated. These benefits to blueberry growers and processors are compared with the costs associated with the USHBC.

To carry out this independent evaluation, the USHBC contracted with Dr. Harry M. Kaiser (Cornell University) to conduct the economic analysis of the domestic market impacts of its promotion programs. Dr. Kaiser is a professor in the Department of Applied Economics and Management at Cornell University, and director of the National Institute for Commodity Promotion Research and Evaluation (NICPRE). He has extensive experience in conducting economic evaluations of checkoff programs, having worked in this area for 19 years.

The rest of this report is organized as follows. The next section briefly examines consumption (and factors that affect consumption) trends in the U.S. blueberry industry. This is followed by a simple conceptual overview of the potential impacts of generic marketing programs on industry prices, quantities, and profits. The next section describes the economic methodology used in this study to measure the effects of the USHBC on blueberry demand. Next, the econometric (statistical) estimation results are presented and examined. Then, the econometric results are used in conjunction with a simulation model to simulate market conditions with and without the existence of the USHBC so that the impact (benefit-cost ratio) of

its promotion activities can be estimated. The report concludes with a summary and a discussion of the implications of the main findings.

Trends in U.S. Blueberry Consumption

Domestic consumption of blueberries in the United States has generally been increasing since the late 1970s. Figure 1 displays domestic per capita consumption of blueberries from 1976 through 2004. Per capita consumption bottomed out at about 5.1 ounces per person in 1978. However, since then, per capita consumption has been trending up. In 2004, per capita consumption reached its highest level at 19.1 ounces. What has fueled this tremendous increase in per capita consumption since 1978?

One factor that has likely caused growth in consumption of blueberries over this period is that the real (inflation-adjusted) price of blueberries has declined. While we did not have access to retail price data for blueberries in this study, it is clear that the real price at the grower level has declined since 1976. Figure 2 shows the grower price for blueberries in New Jersey deflated (i.e., expressed in 2004 dollars) by the Consumer Price Index for all items (2004 = 1.0) from 1976 through 2004. While there are some significant fluctuations in the real grower price for blueberries over this period, the trend has been downward. In 1976, for example, the price of blueberries at the grower level was \$1.29 per pound (in 2004 dollars); by 2004, this price was \$0.95 per pound, which is 26.4 percent lower in real terms. Consequently, compared with all items in our economy, blueberries have become relatively less expensive, which should have a positive impact on blueberry consumption.

Another factor that may have positively influenced consumption of blueberries is strong growth in U.S. disposable income over this period. Real (inflation-adjusted income) disposable

income from 1976 through 2004 is shown in Figure 3. In 1976, per capita income was \$19,796 per person, and by 2004 had climbed to nearly \$29,400 per person. Growth in real income generally has a positive impact on the demand for most foods.

Another factor that has undoubtedly increased per capita blueberry consumption over this period is the growing concern about the links between dietary health and serious diseases such as heart maladies and cancer. Increasingly, the American public is being told by the medical profession and relevant government agencies that increased consumption of fruit and vegetables is necessary for good health. Blueberries are considered to be part of a healthy and nutritious diet. This trend in dietary concerns has been increasing, particularly since the mid-1980s. While this factor is difficult to quantify, a proxy is included in the empirical model used in this study (see next section).

Finally, another factor that has likely contributed to growth in per capita consumption of blueberries is the promotion efforts of the USHBC. Figure 4 displays real inflation-adjusted expenditures on generic blueberry promotion since 1976.¹ Since 1976, promotion expenditures have increased significantly. For instance, in 1976 the industry voluntarily contributed \$142,400 (measured in 2004 dollars) for generic blueberry promotion. By the 1990s, this figure grew to as high as \$440,000, or nearly 3.5 times larger. Finally, with the implementation of the national blueberry checkoff program, generic promotion of blueberries in domestic markets rose to \$704,000 in 2004.

The growth in per capita consumption since 1976 is crucial to the overall health and viability of the U.S blueberry industry. This is evident in Figure 5, which displays real blueberry grower total revenue (in 2004 dollars) from 1976 through 2004. The increase in per capita

¹ Prior to the creation of the USHBC in 2001, the North American Blueberry Council, a voluntary checkoff program for blueberries, conducted generic promotion activities in the United States.

consumption that has occurred since 1976 has been accompanied by a positive (albeit sporadic) trend in grower revenue. In 1978, total grower revenue was \$144 million. In 2004, total revenue grew to \$264 million, an increase of 83 percent. Clearly, it behooves the industry to market blueberries effectively, since growth in consumption is so beneficial to grower revenues. But while this graphical analysis is useful in depicting various trends in factors affecting blueberry consumption over time, it does not tell us anything about how important these factors actually are in influencing consumption. For this, we need to turn to more sophisticated statistical models from a field of economics called econometrics, which is the focus of a later section in this report.

Conceptual Overview of Economic Evaluation

economic evaluation of generic (not-brand-specific) marketing programs,. First, does the marketing program result in increased demand? To be effective, the program must produce higher demand in the marketplace. Second, does the program result in a higher price? It is possible for the program to increase market demand but not price, if the increased demand is equally offset by an increase in quantity supplied by growers (domestically and/or internationally). Finally, do the industry-wide benefits exceed the total cost of the marketing program? This is the bottom-line, and most important, effectiveness criterion to the industry funding the program.

To evaluate the economic impacts of marketing programs on quantity, price, and profits, economists use a market supply-demand framework. Obviously, there other factors besides price that affect market demand (i.e., demand determinants--see economic methodology section for detail), and these factors affect the position of the demand curve. Consequently, all these factors

must be accounted for in any quantitative analysis of market demand so that the impact of marketing activities can be accurately isolated.

Price determination in a market is based on the interaction of market demand and supply. The market supply curve measures how quantity supplied in the market responds to increases and decreases in price. The first possibility is that supply is fixed regardless of price level. Such a situation is most likely to happen only in the very short run, when producers do not have time to make adjustments in production in response to a price change. The second possibility is that a positive supply response occurs, reflecting the “law of supply.” That is, an increase in price induces producers to increase their use of production inputs, which results in an increase in quantity supplied to the market. The last possibility is the “infinite supply response,” in which any increase in demand is equally offset by an increase in quantity supplied. This possibility is more likely in markets that have few barriers to entry or exit by producers, which generally occurs in markets that do not have barriers to trade, or are perfectly competitive.

The goal of generic marketing programs is to increase the market demand for the commodity. If a program is successful in increasing market demand, the resulting market effects of this depend, in large part, on the nature of the supply response. Figure 6 illustrates the case of no supply response. Initial market “equilibrium” without a marketing program occurs where market supply and demand are equal, and result in a market price and quantity of P_1 and Q_1 , respectively. Suppose that the successful marketing program causes the market demand curve to increase from D_1 to D_2 .² This marketing-induced increase in demand means that consumers now place greater value on the commodity, as reflected by the fact that they are willing to pay

² Checkoff programs also have an impact on market supply, one similar to the impact of a tax. The mandatory assessment would therefore cause the supply curve to decrease (i.e., shift back to the left). For simplicity, this shift is not drawn here.

more for each quantity relative to the previous demand curve. However, since supply is fixed, the only way to bring the market back into equilibrium due to the increase in demand is for the market price to increase from P_1 to P_2 . The benefit to producers from the marketing program is the gain in industry-wide “producer surplus” given by the shaded area in the figure. This gain in producer surplus measures the marketing program's gross benefits to producers and should be compared to total marketing costs to determine the net benefits of the program. Typically, economists will use a benefit-cost ratio to measure the net benefits, which is equal to the gain in producer surplus divided by the cost of the marketing program.

Figure 7 illustrates a similar case for a positive market supply response. Here the successful marketing program again causes the market demand to increase from D_1 to D_2 . Since supply is no longer fixed, there is now a quantity as well as a price response to the increase in demand. Price increases from P_1 to P_2 and quantity supplied increases from Q_1 to Q_2 as a result. The benefit to producers is the gain in producer surplus depicted by the shaded area, which should be compared with the total cost of the marketing program.

The final case of infinite supply response is illustrated in Figure 8. In this case, the increase in market demand due to the marketing program is accompanied by an equal increase in quantity supplied. The net result is that there is no change in price, and therefore no gain in producer surplus. In markets that are characterized by an infinite supply response, it would not be a good investment to increase demand since there are no positive benefits of doing so. An example of this would be a small importing country where most of the market demand is satisfied by imports from other countries.

Economic Methodology

This study quantifies the relationship between the promotion efforts of the USHBC and the domestic demand for blueberries.³ The export market is ignored, since the focus is solely on the USHBC, which devotes most of its services to the domestic market. The model is based on the economic theory of consumer demand. In theory, one expects marketing activities to be beneficial to blueberry growers and handlers because they increase blueberry demand, resulting in higher prices and revenues. However, there are also other factors that affect domestic blueberry demand. In order to distinguish the impact of the USHBC's marketing activities on demand for blueberries from the impacts of other factors influencing demand, an econometric framework is adopted.

The econometric approach quantifies economic relationships using economic theory and statistical procedures with data. It enables one to simultaneously account for the impact of a variety of factors affecting demand for a commodity. These demand-determining factors (called "determinants") include the price of the commodity, prices of competing commodities, population, consumer income, consumer tastes and preferences, and generic marketing expenditures. By casting the economic evaluation in this type of framework, one can filter out the effect of other factors and, hence, quantify directly the net impact of the USHBC's promotion activities on domestic blueberry demand.

In this study, an econometric demand model is constructed for blueberry commercial disappearance (a measure of demand) in the United States, using national annual data from 1976 through 2004.⁴ The econometric model uses statistical methods with this time series data to

³ The empirical measure used for blueberry demand in this research is blueberry commercial disappearance. Hence, throughout the text, the terms "demand" and "commercial disappearance" (or "disappearance") are used interchangeably.

⁴ All the data are listed in the appendix of this report.

measure how strongly various blueberry demand factors are correlated with commercial disappearance in the United States. For example, with this approach one can measure how important a change in blueberry price is relative to a change in marketing activity in affecting blueberry disappearance.

The following factors are included in the initial specification of the econometric model to ascertain the extent, if any, of their impact on blueberry commercial disappearance in the United States. Each factor is tracked annually, so that the degree of correlation, if any, it has with changes in blueberry disappearance over this time period can be computed.

1. Blueberry price. Ideally, one would like to use either retail or wholesale level prices over time to determine the relative magnitude of the price effect on commercial disappearance. Unfortunately, these data were unavailable for this study. As a proxy, we use the New Jersey grower (processed) price from the USDA's annual Fruit and Tree Nuts Situation and Outlook Report. Changes in the blueberry price should be negatively associated with blueberry disappearance -- i.e., an increase in price should be associated with a decrease in disappearance. The econometric model and time series data will determine how strong of correlation there is between price and disappearance.
2. USHBC public relations and promotion expenditures in the domestic market. Of course, this is the key factor that will be statistically tested in this study to see whether it has a significant and positive impact on blueberry demand. If it has a positive and statistically significant impact on blueberry commercial disappearance, this means that the promotion activities of the USHBC do have a positive impact on domestic blueberry demand. (The source of data for this variable is the USHBC office). It should be noted that these expenditures do not include any free publicity that has been gained, particularly over the

past five years, on the healthfulness of blueberries. Such free publicity was not included in the model due to a lack of availability since it is difficult for the public relations firms to quantify a value for such publicity. Assuming that the free publicity has a significant positive impact on blueberry consumption, omission of it could result in the impact of blueberry promotion being somewhat overstated.

3. Price of competing fruits. Since these commodities are likely competitors to blueberries, there should be a positive relationship between their price and blueberry disappearance. For example, if the price of strawberries increases (holding all other factors constant), blueberry demand should increase. As with blueberry price, this study uses grower-level (all uses) prices for strawberries and red raspberries as representatives for competing fruits (other prices were used as well initially – including those of boysenberries and blackberries -- but were not found to be important). (The source of these prices is the USDA's annual Fruit and Tree Nuts Situation and Outlook Report.)
4. Population in the United States. U.S. Population should have a positive influence on domestic blueberry disappearance. To control for the influence of population growth on blueberry commercial disappearance, we convert total disappearance to a per capita basis by dividing by the U.S. population. Consequently, a per capita blueberry demand model is estimated. (The source of figures for U.S. population is the Current Population Report.)
5. Dietary health concerns of consumers. This is an abstract factor, one that is difficult to quantify. Nonetheless, it is very likely an important determinant of changes in blueberry commercial disappearance over time. Assuming that changes in dietary health concerns

are fairly steady over time, we can use a linear trend term to capture this factor in the model.

6. Consumer income. This should be positively related to blueberry disappearance, i.e., as consumers' disposable income increases, blueberry demand should increase. As with commercial blueberry disappearance, disposable income is converted to a per capita basis by dividing by population. (The source of figures for this variable is the Economic Report of the President.)

To compare the relative importance of each factor on disappearance, the results from the statistical (econometric) model are converted into demand “elasticities.” A demand elasticity measures the percentage change in domestic per capita blueberry disappearance given a 1 percent change in a specific demand factor, holding all other factors constant. For example, the computed price elasticity measures the percentage change in domestic per capita blueberry disappearance given a 1 percent change in price. The computed promotion elasticity measures the percentage change in domestic per capita blueberry disappearance given a 1 percent change in promotion, and so on. Since demand elasticities are calculated for each demand factor listed above, one can compare them to determine which factors have the largest impact on blueberry demand.

Econometric Results

The estimated blueberry demand equation is reported in Table 1. The equation is specified on a per capita basis, using a logarithmic specification. A convenient feature of the logarithmic specification is that each of the estimated coefficients is the demand elasticity for the variable in

question.⁵ The equation fits the data well; for instance, the adjusted R-square indicates that 97.5 percent of the variation in per capita blueberry demand is explained by the demand factors in the demand equation. The equation has elasticity signs that are consistent with economic theory, and the estimated coefficients are all statistically significantly different from zero at the 1 percent confidence level. Hence, the estimated demand model is deemed appropriate for this analysis.⁶

The estimated demand equation suggests that the price of blueberries at the grower level is an important factor in explaining annual variations in per capita blueberry demand. The estimated own-price elasticity is -0.24 , which implies that a 1 percent increase in the blueberry growers' price would result in a 0.24 percent decrease in per capita quantity demanded, holding all other demand determinants constant. (All elasticities are based on mean values for the period 1976-2004.) The estimated coefficient (i.e., elasticity) is statistically different from zero measured by conventional confidence levels. This result suggests that while price is an important factor, it is still in the "inelastic" range, meaning that a 1 percent increase in price leads to a lower-than-1 percent decrease in quantity demanded. With this result, one could conclude that blueberry consumers are not sensitive to small price changes. Price insensitivity is commonly found in empirical studies of food demand in the United States.

The estimation results verify that strawberries are substitute products for blueberries. The "cross-price elasticity" of per capita blueberry demand with respect to the price of strawberries is estimated to be 0.49, which is statistically significant at the 1 percent confidence level. That is, a 1 percent increase in the strawberry (growers') price would result in a 0.49

⁵ A first-moving average error structure is appended to the equation to correct for serial correlation in the residual series, and the Durbin Watson statistic reported in the table suggests that the resulting estimated equations are free of serial correlation problems. Several econometric diagnostic tests are conducted on the residuals in the regression and no serial correlation or heteroscedasticity problems are detected.

⁶ Real disposable per capita income was included in the model initially. But it was subsequently omitted because the estimated elasticity was highly insignificant.

percent increase in per capita blueberry demand, holding all other demand determinants constant. This indicates that blueberries and strawberries are substitute products, since the demand for blueberries is enhanced when the price of strawberries increases. Moreover, given the size of the estimated coefficient, the price of strawberries is the second most important factor included in the model affecting the demand for blueberries.

The cross-price elasticity of blueberry demand with respect to the price of red raspberries is estimated to be 0.15. That is, a 1 percent increase in the red raspberry (growers') price would result in a 0.15 percent decrease in per capita blueberry demand, holding all other demand determinants constant. This result indicates that blueberries and red raspberries are also substitute products, since the demand for blueberries is enhanced when the price of red raspberries increases. However, because the magnitude of this elasticity is lower than that for strawberries, raspberry price is not as important a factor as strawberry price. This elasticity is also statistically significant at the 1 percent confidence level.

A trend term is included in the model to capture changes in consumer preferences for blueberries over time. It is hypothesized that the sign on this variable would be positive, reflecting an increasing preference for blueberries due to increasing dietary health concerns. The coefficient associated with this variable is positive (1.33) and highly statistically significant. Indeed, given the size of this coefficient, this is the most important variable of all those considered for affecting blueberry demand. This finding indicates there has been a strong increase in consumer preferences for blueberries since 1976.

The coefficient associated with generic blueberry promotion is positive and statistically different from zero at the 1 percent confidence level. This means that the statistical evidence supports the hypothesis that the USHBC's promotional activities increase demand for blueberries

in the United States. The estimated promotion elasticity is 0.043, which means that a 1 percent increase in USHBC promotion expenditures would result in a 0.043 percent increase in per capita domestic blueberry demand, holding all other demand determinants constant.⁷ While this elasticity is not large relative to the other demand determinants, it is statistically different from zero and positive. Moreover, two points should be considered. First, one should not expect a large promotion elasticity, since the annual budgets of the USHBC are quite small. Second, and related, since the costs of the USHBC are relatively small, it does not take a large promotion elasticity to lead to positive net benefits of the program.

It should be clear from these empirical results that the promotional efforts of the USHBC have had a positive impact on domestic blueberry sales in the United States. While this is important and useful information, two further important questions remain, namely:

1. What has been the impact of the USHBC's domestic promotion on total domestic blueberry commercial disappearance?
2. How does the gain in grower net revenue from the increased demand due to USHBC domestic promotion compare to the costs of the promotion?

To answer these important questions, one must use the econometric results to construct a simulation model, which is presented next.

Simulation Analysis

The estimation results above indicate that the USHBC's marketing program has had a positive and statistically significant effect on domestic blueberry demand. To answer these two

⁷ Recall that any free publicity on the healthfulness of blueberries was not included in the generic blueberry promotion expenditures. If the free publicity has a positive and significant impact on blueberry consumption, then the omission of it may result in the promotion elasticity being somewhat overstated.

questions just posed, the estimated demand equation is simulated for two scenarios over the period 2001-2004. The first scenario (USHBC scenario) simulates market conditions (i.e., grower price, commercial disappearance, grower profits) assuming that USHBC promotion programs were in effect 2001-2004. This is a baseline or historical scenario with which to compare the second counterfactual scenario. The second scenario is a “No-USHBC” scenario, where it is assumed that there is no USHBC and generic blueberry promotion expenditures are set equal to zero.⁸ In this latter scenario, all demand determinants except USHBC promotion expenditures are set equal to their historic levels. The difference between these two scenarios gives the total impact of the USHBC promotion effort on domestic blueberry disappearance.

Figure 9 displays the simulation results for annual blueberry disappearance in the United States for the two scenarios. It shows clearly the positive impact on domestic blueberry disappearance due to the USHBC’s promotion programs. From 2001 to 2004, the USHBC’s promotion activities increased total blueberry commercial disappearance by 36 million pounds in total, or 9 million pounds per year. This represents an annual increase in blueberry commercial disappearance of almost 3 percent. Hence, the promotional spending by the USHBC has clearly had a positive effect on domestic blueberry demand.

While these results indicate a positive impact of USHBC promotion programs on blueberry disappearance, what remains a key concern is the impact promotion has had on industry producer surplus (i.e., profit) compared with promotion costs. The increase in blueberry disappearance due to the USHBC’s promotion programs described above assumed that all other demand determinants, including price, would remain constant. However, generally an increase in demand will cause price to increase as well (recall Figures 6 and 7), provided that the demand

⁸ Technically, in the second scenario, USHBC promotion expenditures are set to a very small number rather than zero, since the logarithm of zero is undefined.

increase is not perfectly offset by an increase in quantity supplied (as in the “infinite supply response” depicted in Figure 8). Hence, in order to evaluate the full effect of the USHBC’s promotion programs on quantity and price, one needs to incorporate the supply response of blueberries into the model. To do this, an estimate of the supply response by blueberry growers is necessary.

Previous econometric studies of fruit commodities have indicated that it is often problematic to obtain a reliable estimate of supply response to price. This is due to the long time lag between plantings and harvest. Consequently, harvest in any particular year is generally a function of yield, which is influenced by weather conditions and is largely unaffected by price. This makes it difficult to statistically determine any positive correlation between fruit production and price. Therefore, an econometric supply model is not developed in this study. Instead, an approach similar to that in previous studies by Alston et al. (1996), Crespi and Sexton, Kaiser, and Schmit and Kaiser is followed. In this approach, the supply response is incorporated using a constant elasticity form, and sensitivity analysis is conducted on a range of assumed own-price supply elasticities.⁹

The simulation procedure begins on the demand side, where predicted quantities of blueberry demand (Q_t^D) are estimated from the estimated demand equation. Then, using a procedure similar to that in Alston et al. (1996), supply is defined in constant elasticity form and equated with the predicted demand quantities. Changes in demand due to USHBC promotion then affect the level of production and the resulting grower price. Specifically, the supply function is defined as:

$$(1) \quad Q_t^S = A_t R_t$$

⁹

An “own-price elasticity of supply” measures the percentage change in quantity supplied given a 1 percent change in the price of the commodity.

where $A_t = (Q_t^D + CS_t + NX_t) / R_t^\varepsilon$ and

$$(2) \quad R_t = P_t - \bar{\delta}_t$$

where R_t is the net grower return per pound in year t , ε is the own-price elasticity of supply, and $\bar{\delta}_t$ is the assessment rate required to finance the USHBC. The change in stocks (CS_t) and net exports (NX_t) are included as exogenous variables to close the model. The defined value, A_t , varies by year and ensures that, given the actual values of prices and other variables, the supply equation passes through the quantity defined by Q_t^D . This makes possible combining of the supply response and estimated demand model to simulate past prices and quantities. To estimate a supply response, an estimate of the own-price elasticity of supply is necessary. Given the lack of previous estimates of own-price elasticity of blueberry supply, ε is varied over a wide range of possible values, from 1.0 to 3.0. Since we are interested in the long-run impacts of promotion, these elasticity values for blueberry supply are all relatively elastic, consistent with longer-run supply adjustments.

Average Benefit-Cost Analysis

Given the simulation procedures described above, the change in net economic benefits due to the USHBC promotion effort is computed for each year from 2001 to 2004 as the difference in producer surplus (ΔPS) between the two scenarios outlined above, which mathematically is equal to the following:

$$(3) \quad \Delta PS_t = (R'_t Q'_t - R_t Q_t) / (1 + \varepsilon),$$

where $R'_t Q'_t$ represents the scenario with the USHBC and $R_t Q_t$ represents the scenario without

the USHBC. The average benefit-cost ratio is equal to (3) divided by promotion costs. The average benefit-cost ratio measures the average increase in producer surplus (measured in dollars) given each one dollar investment in USHBC blueberry promotion. For example, a benefit-cost ratio (BCR) of 2.0 would imply that blueberry growers receive \$2 in additional net revenue (producer surplus) for every dollar invested in the USHBC. In other words, in this case the benefits would exceed the cost by twofold.

Table 2 presents the average annual impacts and BCRs (from 2001 to 2004) for USHBC promotion efforts for the various assumed own-price elasticities of supply. The USHBC had a positive impact on the blueberry growers' price over this period under all supply response scenarios. The average increase in price ranges from 2.3 cents per pound, in the case of the most inelastic supply response ($\epsilon = 1.0$), to just under 0.8 cents per pound, in the case of the most elastic supply response ($\epsilon = 3.0$). The reason the positive price impacts become lower as the assumed supply response gets larger is that under the larger supply response scenarios, producers are dampening the positive price impacts of the increased demand by increasing quantity supplied to the market relative to the lower supply response scenarios. The average impact over all supply responses is 1.4 cents per pound. In other words, had there not been a mandatory checkoff program, the average growers' price would have been 1.4 cents per pound, or 1.8 percent, lower from 2001 to 2004 than it actually was.

USHBC promotion efforts had a positive impact on producer surplus over this period as well. The average increase in producer surplus due to the promotion programs of the USHBC range from \$7.4 million per year, in the case of the least elastic supply response ($\epsilon = 1.0$), to \$2.5

million per year, in the case of the most elastic supply response ($\epsilon = 3$). The reason for the negative relationship between supply elasticities and producer surplus is identical to that described above for supply elasticities and price. The average increase in producer surplus over all supply responses is \$4.4 million per year. Hence, it is clear that domestic promotion efforts of the USHBC have had a significant and positive impact on growers' profits since 2001.

How does the gain in producer surplus compare with the costs of the USHBC? As mentioned earlier, this is the most important question because the answer tells us whether the program is profitable. To answer the question, an average benefit-cost ratio is computed (see the bottom row of Table 2). A BCR greater than 1.0 implies that the total benefits of the USHBC exceed the costs. The average BCR for the USHBC exceeded 1.0 for every supply response considered in the simulation. For the least elastic supply response ($\epsilon = 1.0$), the average BCR is 13.22. This implies that, on average over the period 2001-2004, the benefits of the USHBC promotion programs have been over 13 times greater than the costs. At the opposite end of the spectrum in supply response ($\epsilon = 3$), the average BCR is computed to be 4.46, implying that the benefits of the USHBC are 4.46 times greater than the costs. Given the wide range of supply responses considered in this analysis, and the fact that the BCR is above 1.0 in all cases, there is significant evidence that the USHBC's promotion programs have been profitable for the domestic blueberry industry.¹⁰ The average BCR over all supply responses is 7.86, i.e., the benefits of the promotion activities of the USHBC exceed the costs by almost eight-fold.

¹⁰ Indeed, the simulation results indicate that it would take an own-price elasticity of supply equal to 12 to drive the average BCR down to 1.0, where benefits and costs are exactly equal. This high an elasticity value is extremely unlikely in the case of blueberry supply.

Questions often arise about the accuracy of these BCR estimates in economic evaluations of commodity checkoff programs. BCRs are generally large because promotion expenditures are very small relative product value, and therefore only a small demand effect is needed to generate positive and large returns. For example, average generic blueberry promotion expenditures in 2004 were less than 0.3 percent of the grower value of blueberry marketings. Still, this relatively small investment in generic blueberry promotion increased producer net revenue by over \$4 million per year since 2001 (average of all supply elasticities). The resulting benefit-cost ratio is therefore quite large.

How does the average benefit-cost ratio estimated above compare to that for other promotion checkoff programs? Table 3 lists the estimated average benefit-cost ratios for selected food commodities. The BCRs range in value from a low of 1.00 for Canadian generic butter advertising to a high of 30.9 for Florida tomato promotion. The overall average BCR for blueberry promotion of 7.86 is close to the overall average of all BCRs in Table 3 of 9.48.

To make allowances for the error inherent in any statistical estimation, a 95 percent confidence interval is calculated for the above average BCRs. The confidence interval provides a lower bound for the average BCR: one can be “confident” 95 percent of the time that the true average BCR lies above this limit. Table 4 presents the lower bound on the BCR for the 95 percent confidence interval. The estimated lower bound of the average BCR for the lowest assumed supply response for the period 2001-2004 is 3.67. This result demonstrates that one could be confident 95 percent of the time that the true average BCR for this assumed supply response is not lower than 3.67. The lower 95 percent confidence bound for the average BCR in the highest assumed supply response for the period 2001-2004 is 1.23. (It is important to remember that the average BCR is above 1.0 for all assumed supply responses.) Hence, it is

reasonable to conclude that the above confidence lower bound gives credence to the previous finding that the benefits of the USHBC's promotion programs have been considerably greater than their cost.

Conclusion

The objective of this project was to: (1) determine the domestic market impacts of the USHBC's generic promotion programs, and (2) compute an average benefit-cost ratio for the promotion activities conducted by the USHBC. Specifically, this research examined whether the domestic promotion activities by the USHBC since 2001 had a positive and statistically significant impact on domestic shipments of blueberries and grower profits. The impact of all factors affecting domestic blueberry demand (where data were available) was measured statistically. In this way, the impacts of other important factors affecting domestic demand were accounted for over time.

The empirical blueberry demand model developed in this study used annual time series data for the period 1976-2004. In order to distinguish the impact of the USHBC's generic promotion activities on demand for blueberries from the impacts of other factors influencing demand, an econometric framework was adopted. The econometric approach quantifies economic relationships using economic theory and statistical procedures with data. It enables one to simultaneously account for the impact of a variety of factors affecting blueberry demand. These demand-determining factors (called "determinants") included the price of blueberries, prices of blueberry substitutes, population, consumer tastes and preferences, and the USHBC's generic promotion expenditures.

The results indicated that generic blueberry promotion has had a positive and statistically significant impact on per capita blueberry demand. This means that statistical evidence supports the hypothesis that the USHBC's promotion activities increase demand for blueberries in the United States. The estimated generic promotion elasticity was 0.043, which means that a 1 percent increase in generic blueberry promotion expenditures would result in a 0.043 percent increase in per capita domestic blueberry demand. While this elasticity is not large relative to

those for other demand determinants, it is statistically different from zero and positive. Moreover, two points should be considered. First, one should not expect a large promotion elasticity, since the annual budgets of the USHBC are quite small. Second, and related, since the costs of the USHBC are relatively small, it does not take a large promotion elasticity to lead to positive net benefits of the program.

The estimated demand equation was simulated to determine the market impacts of the USHBC promotion activities for the period 2001-2004. In the baseline scenario, promotion expenditures were set equal to actual levels from 2001 to 2004. In the no-USHBC scenario, promotion expenditures were set equal to zero from 2001 to 2004. The difference between the two scenarios gives the total impact of USHBC promotion programs on domestic blueberry commercial disappearance. The simulation results indicate that the USHBC had a major impact on annual blueberry demand in the United States. From 2001 to 2004, the USHBC's promotion activities increased total blueberry commercial disappearance by 36 million pounds in total, or 9 million pounds per year. This represents an annual increase in blueberry commercial disappearance of almost 3 percent. Hence, the promotional spending by the USHBC has clearly had a positive effect on domestic blueberry demand.

The results also indicated that generic blueberry promotion by the USHBC had a positive impact on the blueberry growers' price over this period. The average increase in price ranged from 2.3 cents per pound, in the case of the least elastic supply response, to 0.8 cents per pound, in the case of the most elastic supply response. The average impact over all supply responses was 1.4 cents per pound. In other words, had there not been generic blueberry promotion by the USHBC, the average growers' price would have been 1.4 cents per pound, or 1.8 percent, lower from 2001 to 2004 than it actually was.

USHBC promotion efforts had a positive impact on producer surplus (i.e., producer profits) over this period as well. The average increase in producer surplus due to generic blueberry promotion by the USHBC ranged from \$7.4 million per year, in the case of the least elastic supply response, to \$2.5 million per year, in the case of the most elastic supply response. The average increase in producer surplus over all supply responses was \$4.4 million per year. Hence, it is clear that domestic promotion efforts of the USHBC has had a positive impact on growers' profits since 2001.

An average BCR was computed for the generic promotion activities of the USHBC, and the BCR exceeded 1.0 for every supply response considered in the simulation. For the least elastic supply response, the average BCR was 13.22. This implies that, on average over the period 2001-2004, the benefits of the USHBC promotion programs have been over 13 times greater than the costs. At the opposite end of the spectrum in supply response, the average BCR was computed to be 4.46, implying that the benefits of the USHBC were over four times greater than the costs. Given the wide range of supply responses considered in this analysis, and the fact that the BCR was above 1.0 in all cases, there is significant evidence that the USHBC's promotion programs have been profitable for the domestic blueberry industry. The average BCR over all supply responses was 7.86, i.e., the benefits of the promotion activities of the USHBC exceeded the costs by almost eight-fold.

To make allowances for the error inherent in any statistical estimation, a 95 percent confidence interval was calculated for the above average BCRs. The confidence interval provides a lower bound for the average BCR that one can be "confident" 95 percent of the time the true average BCR is not below. The estimated lower bound for the average BCR for the lowest assumed supply response for the period 2001-2004 was 3.67. This result demonstrates

that one could be confident 95 percent of the time that the true average BCR for this assumed supply response is not lower than 3.67. The lower 95 percent confidence bound for the average BCR in the highest assumed supply response for the period 2001-2004 was 1.23. (It is important to remember that the average BCR was above 1.0 for all assumed supply responses.) Hence, it is reasonable to conclude that the above confidence intervals give credence to the previous finding that the benefits of the USHBC's promotion programs have been considerably greater than their cost.

References

- Alston, J.M., H. Brunke, R.S. Gray, and D.A. Sumner. "Demand Enhancement through Food-Safety Regulation: A Case Study of the Marketing Order for California Pistachios." In *The Economics of Commodity Promotion Programs: Lessons from California*. By Harry M. Kaiser, Julian M. Alston, John M. Crespi, and Richard J. Sexton (editors). New York: Peter Lang Publishing, Inc, 2004.
- Alston, J. M., J. A. Chalfant, J. E. Christian, E. Meng, and N. E. Piggott. "The California Table Grape Commission's Promotion Program: An Evaluation." *Economic Evaluation of Commodity Promotion Programs in the Current Legal and Political Environment*. Proceedings of the NEC-63 Fall Meeting, October 8, 1996, Monterey, California, pp. 33-62.
- Capps, O., Jr., D.A. Bessler, and G.W. Williams. 2003. "Evaluating the Economic Impacts Associated With the Advertising Effort by the Florida Department of Citrus: Final Report." Unpublished Report. Forecasting and Business Analytics. L.L.C. May.
- Crespi, John M. and Richard J. Sexton. "Have Expenditures to Advertise California Almonds Been Effective?" *NICPRE Quarterly*. 6(2001):1-5.
- Davis, G.C., O. Capps, Jr., D.A. Bessler, J.H. Leigh, J.P. Nichols, and E. Goddard. 2001 "An Economic Evaluation of the Pork Checkoff Program." Departmental Technical Report No. 01-1. Department of Agricultural Economics. Texas A&M University. January.
- Council of Economic Advisors. *Economic Report of the President*. Washington, D.C., various years.
- Ferguson, C. A., S. T. Nakamoto, and N. Sawada. "An Economic Analysis of the Hawaii Papaya Administrative Committee's Marketing Program." College of Tropical Agriculture and Human Resources, University of Hawaii at Manoa, 2001.
- Goddard, E.W. and A.K. Amuah. "Demand for Canadian Fats and Oils: A Case Study of Advertising Effectiveness." *American Journal of Agricultural Economics* 71(1989): 741-749.
- Halliburton, K. and S.R. Henneberry. "The Effectiveness of U.S. Nonprice Promotion of Almonds in the Pacific Rim." *Journal of Agricultural and Resource Economics* 20(1995): 108-121.
- Kaiser, H.M. 1997. "Impact of National Dairy Advertising on Dairy Markets, 1984-95." *Journal of Agricultural and Applied Economics* 29:303-14.
- Kaiser, H.M. 2002. "The Domestic Impacts of the Walnut Marketing Board's Marketing Activities." *NICPRE Quarterly*. Department of Applied Economics and Management. Cornell University. First Quarter. 1-4.

- Kaiser, Harry M., Donald J. Liu, and Ted Consignado. "An Economic Analysis of California Raisin Export Promotion." *Agribusiness: An International Journal*. 19(2003):189-202.
- Nichols, J.P., O. Capps, Jr., G.C. Davis, and D.A. Bessler. 1997. "Evaluating Returns to the Cotton Checkoff Program." *NICPRE Bulletin*. Department of Applied Economics and Management. Cornell University. Second Quarter. 1-4.
- Schmit, Todd and Harry M. Kaiser. "Egg Advertising, Dietary Cholesterol Concerns, and U.S. Consumer Demand." *Agricultural and Resource Economics Review*. 27(1998):43-52.
- Onunkwo, I.M. and J.E. Epperson. "Export Demand for U.S. Pecans: Impacts of U.S. Export Promotion Programs." *Agribusiness: An International Journal* 16(2000): 253-266.
- U.S. Department of Agriculture, Economic Research Service. *Fruit and Tree Nuts Situation and Outlook Yearbook*. Washington, D.C., various years.
- VanSickle, J. J. and E. Evans. "The Florida Tomato Committee's Education and Promotion Program: An Evaluation." Food and Resource Economics Department, University of Florida. Mimeo. December 2001.
- Ward, R.W. 1998. "Evaluating the Beef Promotion Checkoff." *NICPRE Bulletin*. Department of Applied Economics and Management. Cornell University. Fourth Quarter. 1-4.
- Ward, R.W. and O.D. Forker. "Washington Apple Advertising: An Economic Model of Its Impact." Washington Apple Commission, WAC 91:1, University of Florida, Gainesville, 1991.
- Weiss, K.R., R.D. Green, and A.M. Havenner. "Walnuts in Japan: A Case Study of Generic Promotion Under the USDA's Market Promotion Program." In *Agricultural Commodity Promotion Policies and Programs in the Global Agri-Food System*, Proceedings of NEC-63 Conference, NICPRE, Cornell University, May 1996: 47-80.
- Williams, G.W., C.R. Shumway, H.A. Love, and J.B. Ward. 1998. "Effectiveness of the Soybean Checkoff Program." Texas Agricultural Market Research Center Report. Department of Agricultural Economics. Texas A&M University. May.

Table 1. Estimated elasticities for the domestic per capita blueberry demand equation.

Demand determinant	Elasticity*	t-ratio
Constant	-3.610	-4.59
New Jersey grower price	-0.239	-2.67
Strawberry grower price	0.486	5.01
Red raspberry grower price	0.150	2.95
Trend term	1.330	17.85
USHBC promotion expenditures	0.043	2.79
Durbin Watson:	1.750**	
Adjusted R-squared:	0.975***	

* Elasticity measures the percentage change in domestic per capita blueberry demand given a 1 percent change in any demand determinant, holding constant all other determinants.

** A first-order moving average error process is appended to the equation to correct for serial correlation in the residual series. Further econometric diagnostic tests suggest that the resulting estimated equation is free of serial correlation problems.

*** The adjusted R-square indicates that the estimated demand equation explains 97.5 percent of the variation in domestic per capita blueberry demand.

Table 2. Average annual market impacts and average benefit-cost ratios due to USHBC's promotion programs, 2001-2004.

----- Own-price elasticity of supply -----

Item	1.0	1.5	2.0	2.5	3.0
Change in grower price (cents/lb)	2.3	1.6	1.2	1.0	0.8
Change in producer surplus (\$1,000)	7,366	5,238	3,718	3,084	2,485
Cost of USHBC (\$1,000)	557	557	557	557	557
Average benefit-cost ratio	13.22	9.40	6.68	5.54	4.46

Table 3. Estimated average benefit-cost ratios for generic advertising and promotion programs for various food commodities.

Commodity	Study	Benefit-Cost Ratio
U.S. dairy advertising	Kaiser (1997)	3.4
U.S. beef advertising	Ward (1998)	4.9 to 6.7
U.S. cotton promotion	Nichols et al. (1997)	3.2 to 3.5
U.S. pork advertising	Davis et al. (2001)	4.8 to 26.2
U.S. red meat export promotion To Pacific Rim (excluding Japan)	Le, Kaiser, and Tomek (1998)	15.62
Hawaii papaya promotion	Ferguson, Nakamoto&Sawada (2001)	0.1 to 31.2
U.S. soybean export promotion & production research	Williams et al. (1998)	8.3
Canadian butter advertising	Goddard and Amuah (1989)	1.0
FL orange juice advertising	Capps et al. (2003)	2.9 to 6.1
FL tomato promotion	Van Sickle and Evans (2001)	27.2 to 30.9
Pecan export promotion	Onunkwo and Epperson (2000)	6.45 (Asia) 6.75 (EU)
CA walnut export promotion	Weiss, Green, & Havenner (1996)	6.0
Washington apple advertising	Ward and Forker (1991)	7.0
Walnut domestic promotion	Kaiser (2002)	1.65 to 9.72
Raisin export promotion	Kaiser, Liu, and Consignado (2003)	7.32
Pistachio marketing order producers)	Alston et al. (2004)	13.5 (domestic) 6.9 (US) 6.7 (world)
Table grape export promotion	Alston et al. (1996)	8.0
Average		9.48
Standard deviation		8.93

Table 4. Lower bound 95 percent confidence interval for benefit-cost ratio due to USHBC's blueberry promotion programs, 2001-2004.

Item	----- Own-price elasticity of supply -----				
	1.0	1.5	2.0	2.5	3.0
Benefit-cost ratio (lower bound)	3.67	2.63	1.84	1.54	1.23

Figure 1. U.S. per capita blueberry consumption, 1976-2004

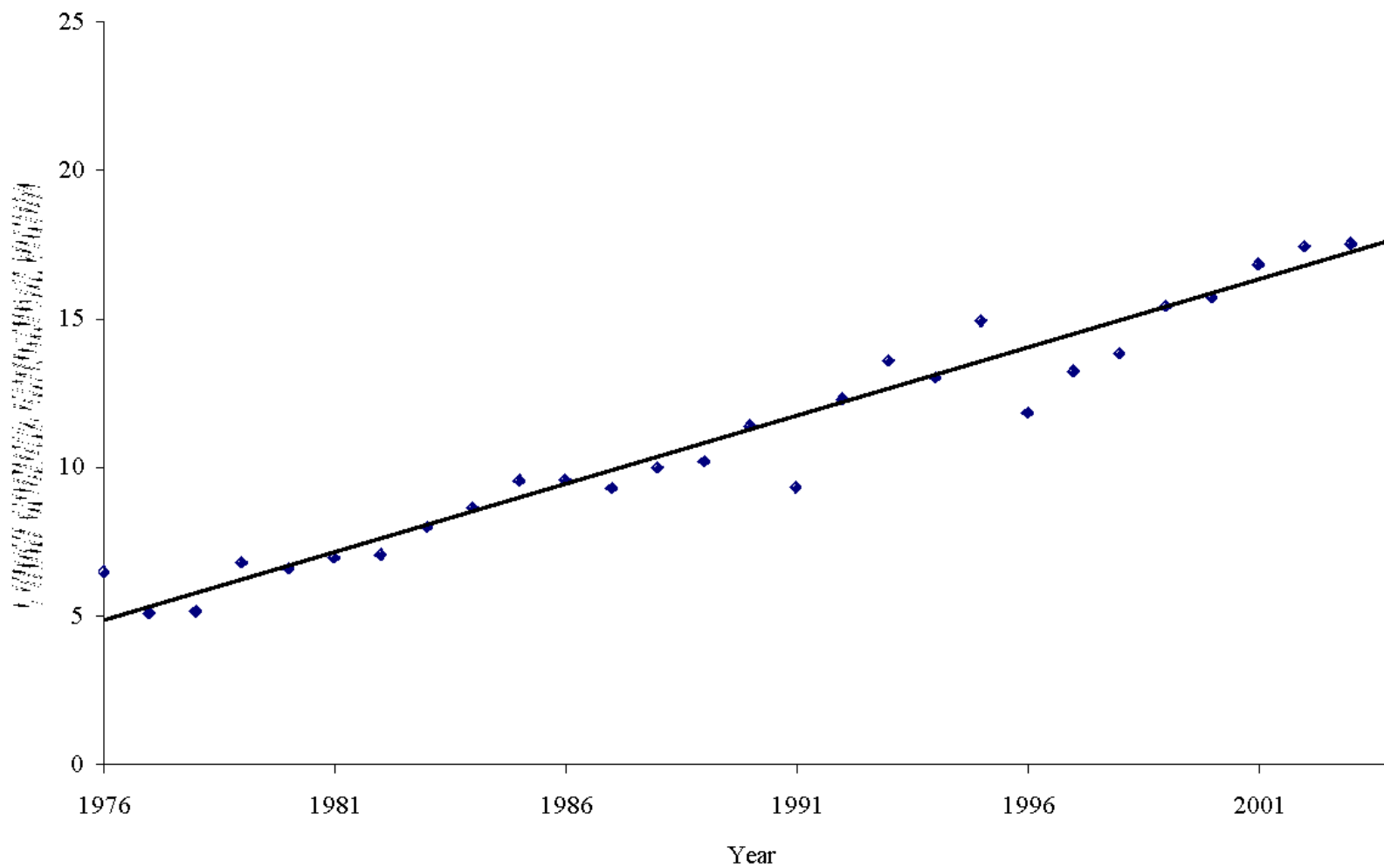


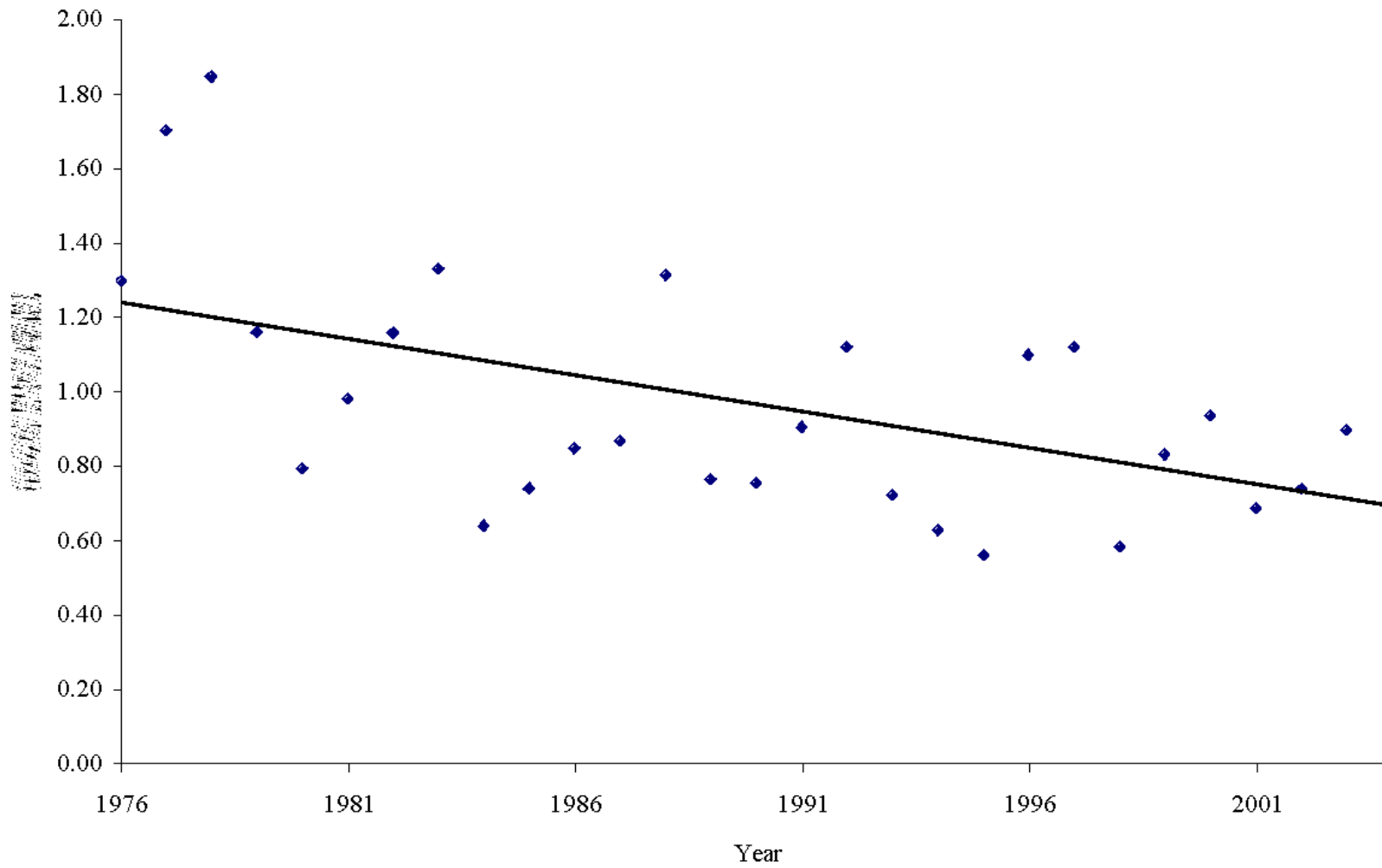
Figure 2. Real (inflation-adjusted) grower blueberry price (\$/lb), 1976-2004

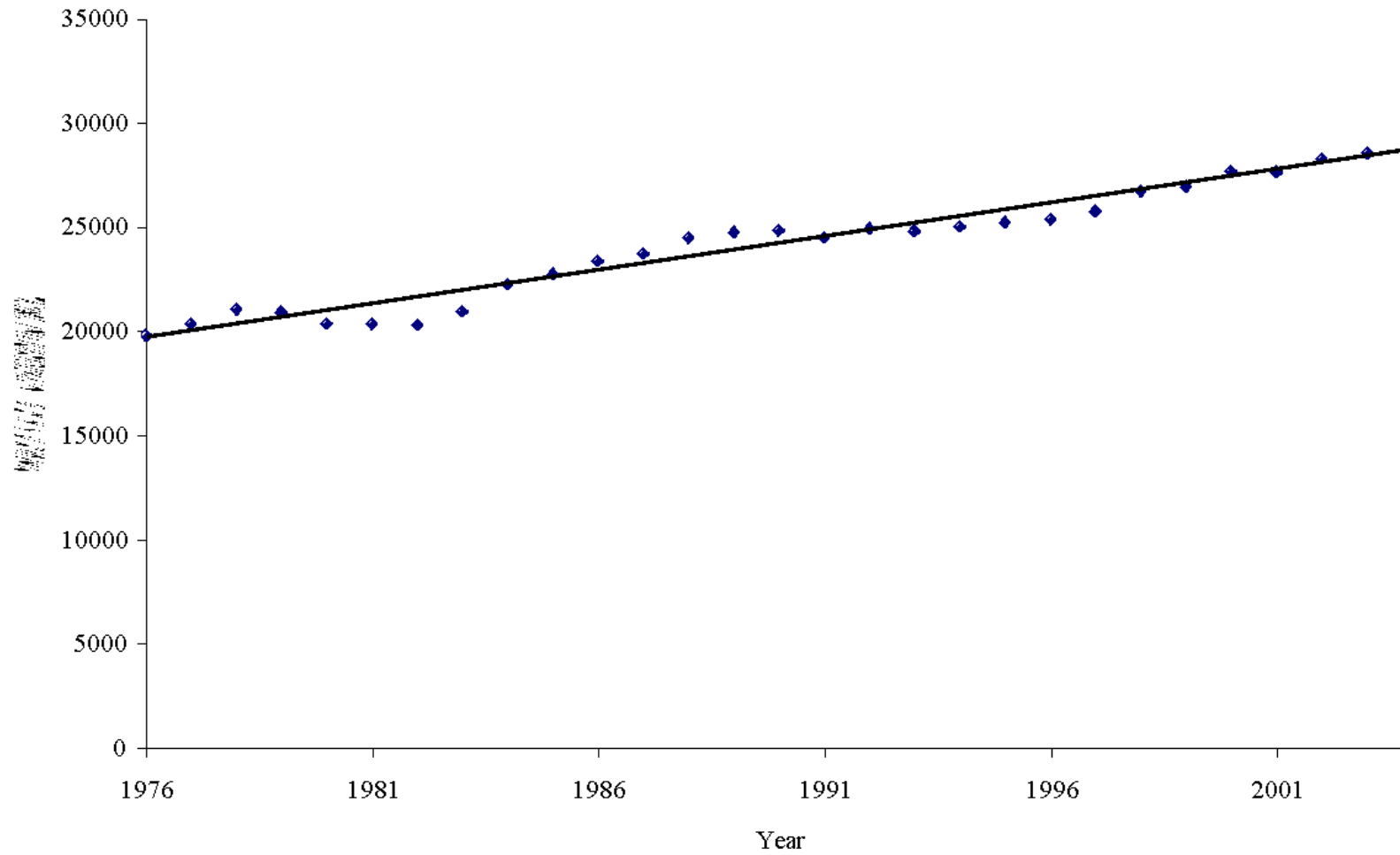
Figure 3. U.S. real (inflation-adjusted) per capita disposable income, 1976-2004

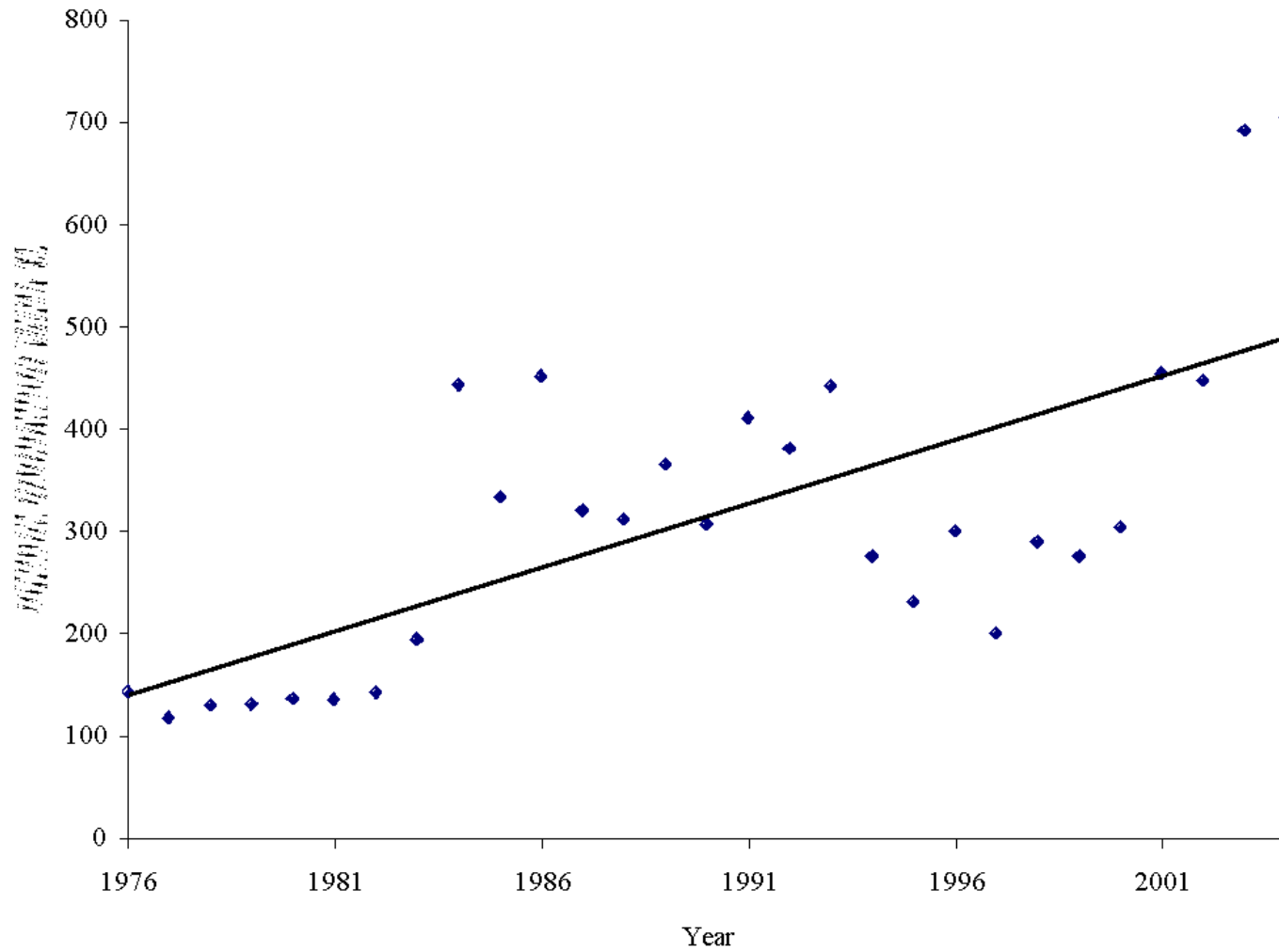
Figure 4. Real (inflation-adjusted) generic blueberry promotion expenditures, 1976-2004

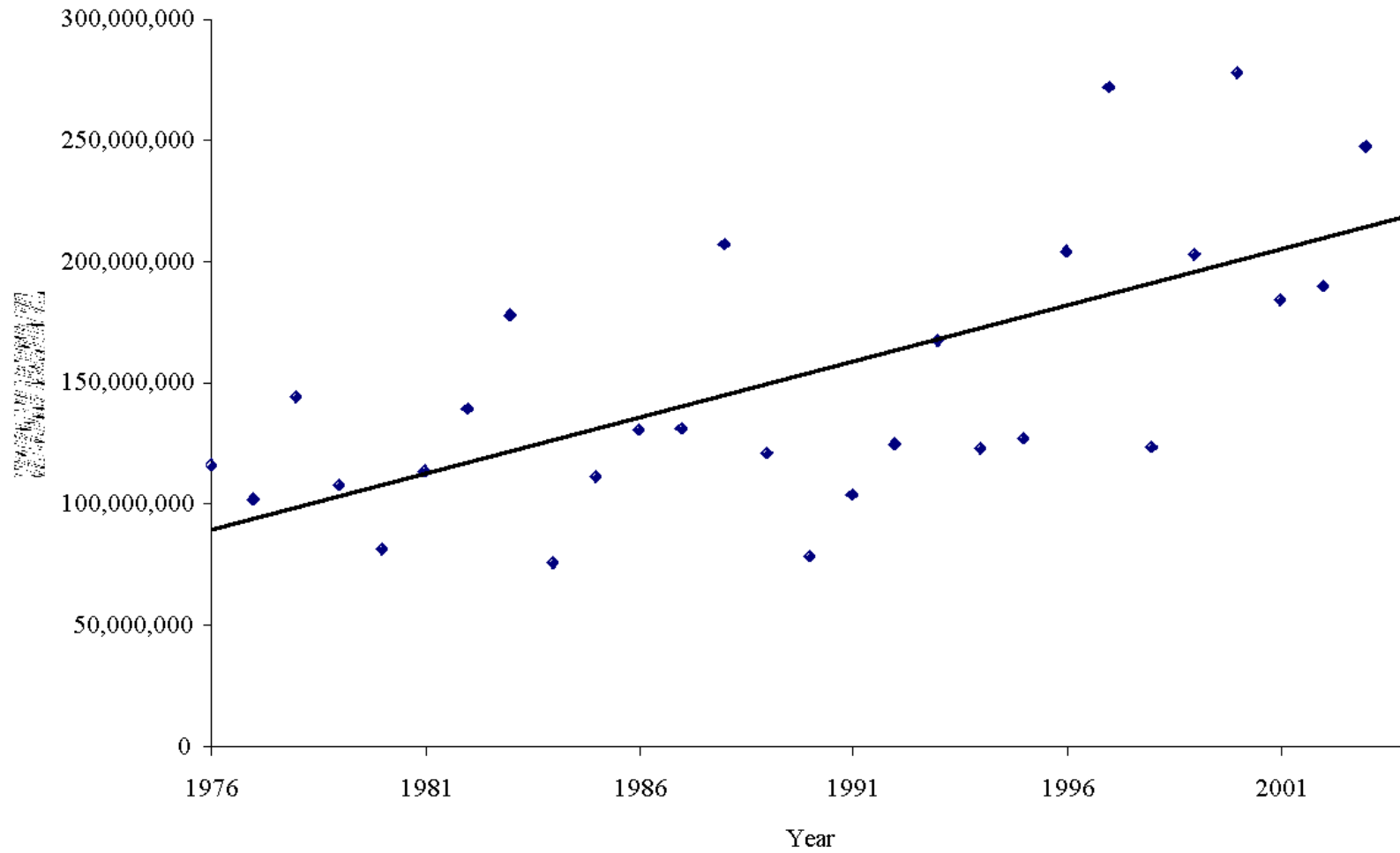
Figure 5. Real (inflation-adjusted) grower revenue, 1976-2004

Figure 6. Impact of marketing when there is no supply response

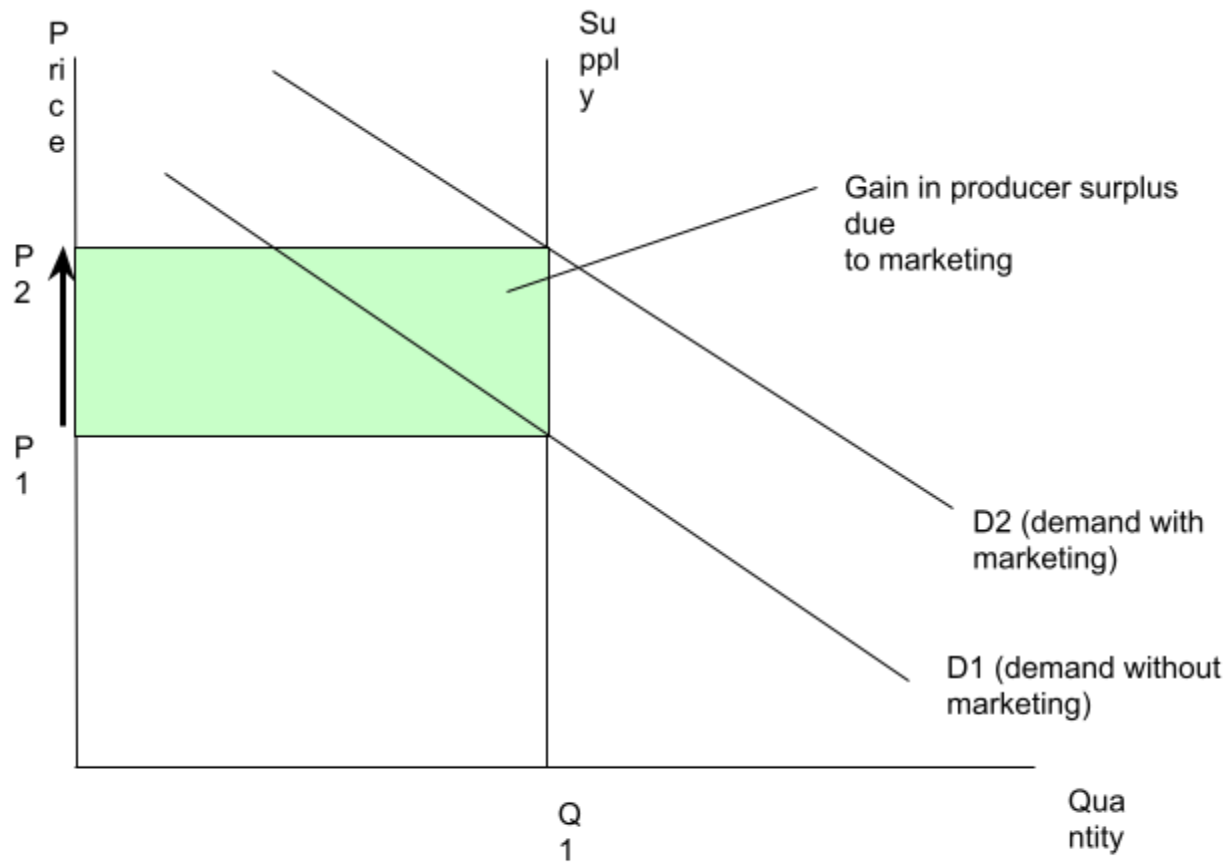


Figure 7. Impact of marketing when there is positive supply response

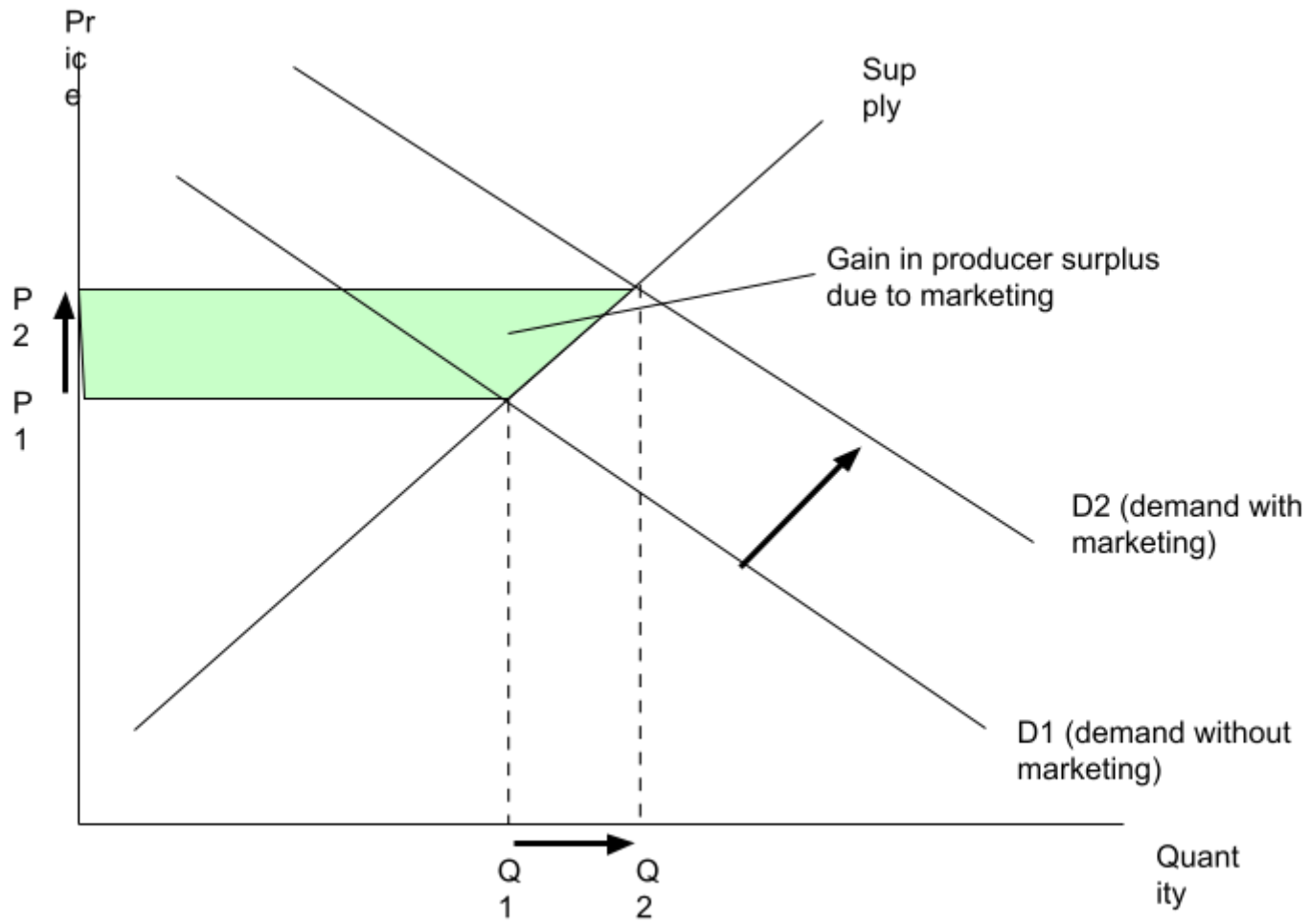


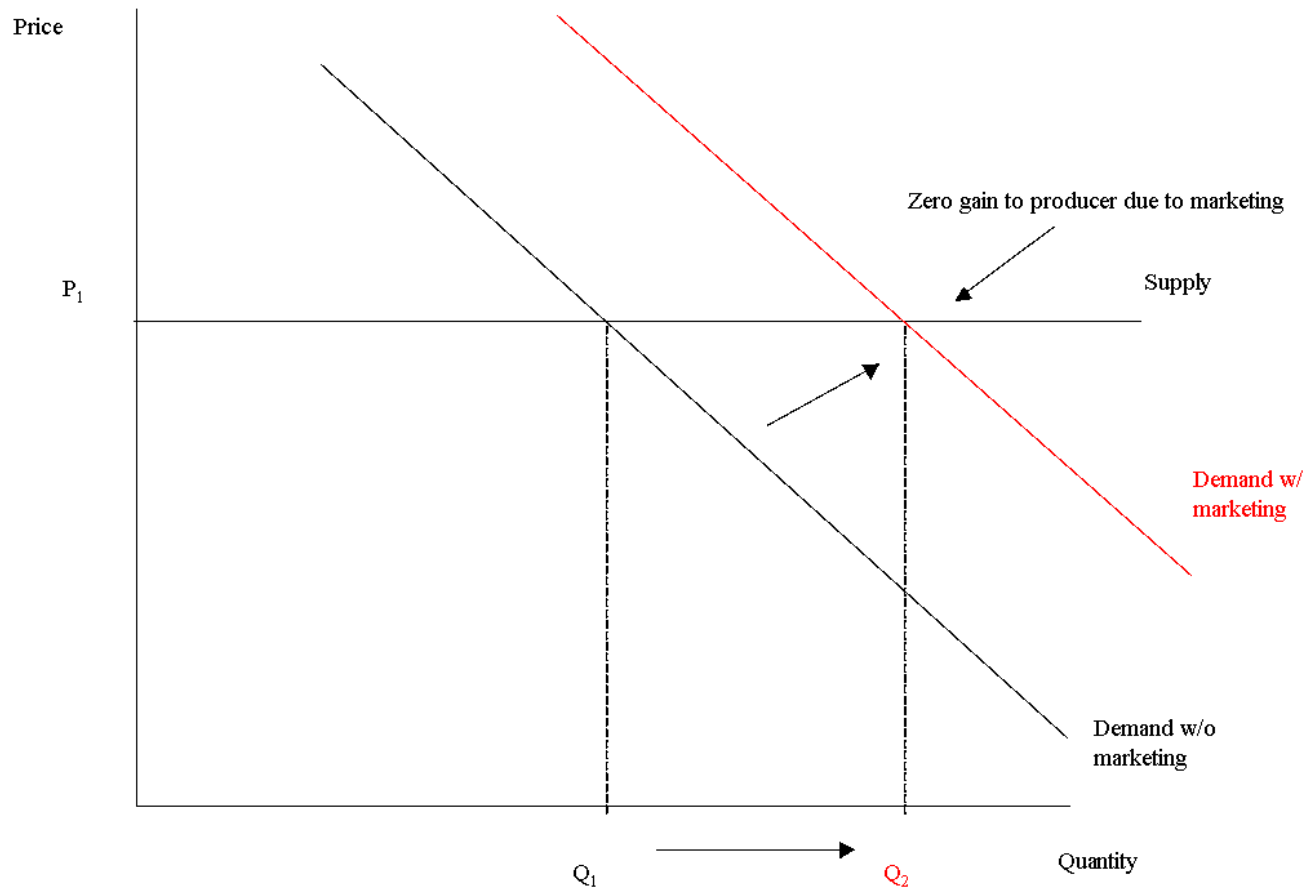
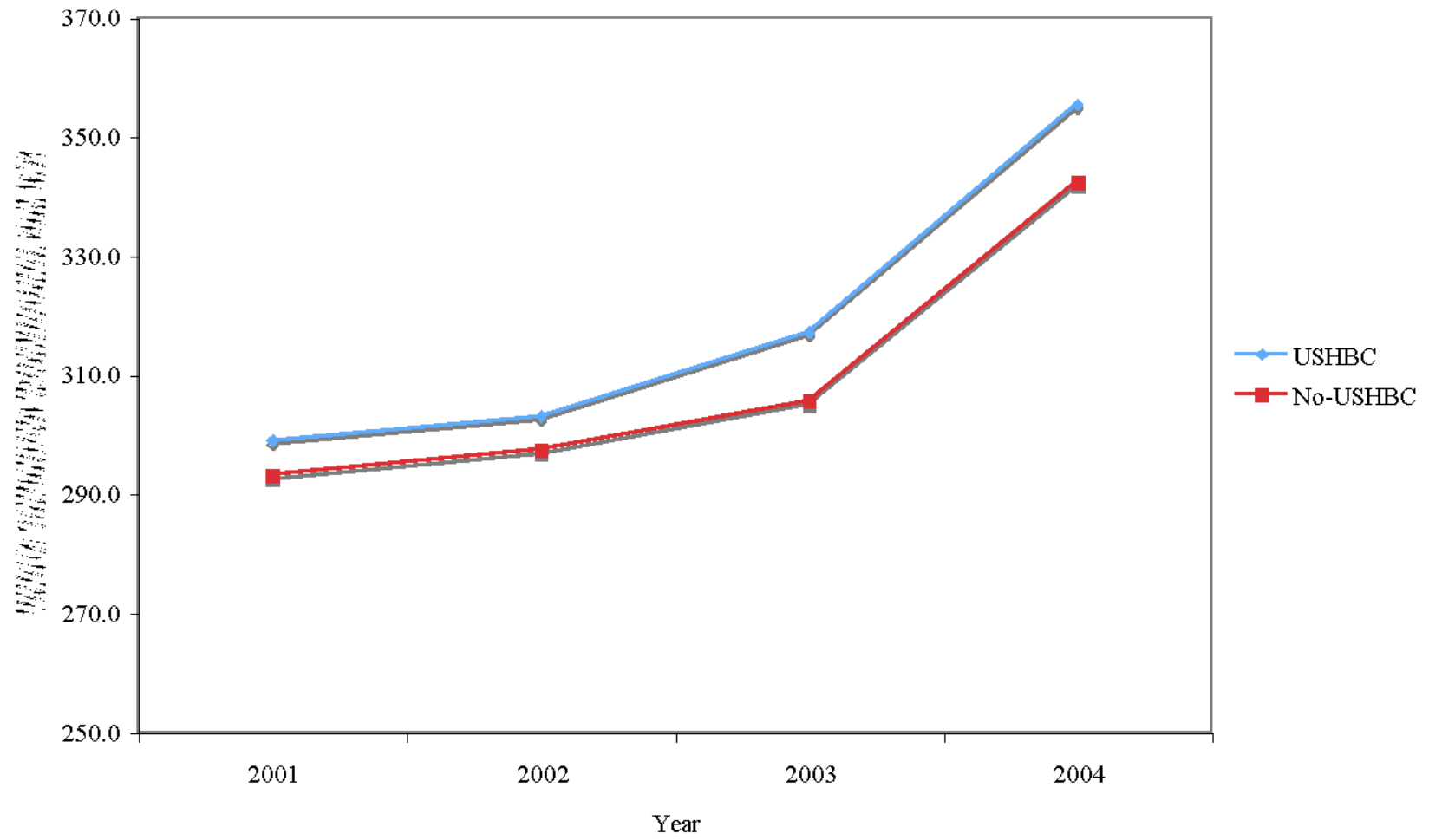
Figure 8. Impact of marketing when supply response is infinite

Figure 9. U.S. blueberry commercial disappearance with and without the USHBC.



Appendix. Data used in the econometric model.

Year	Per capita consumption (ounces)	New Jersey growers' price (cents)	Consumer Price Index all items (2004=1.0)	Raspberry growers' price (cents)	Strawberry growers' price (cents)	Per capita income (dollars)	USHBC promotion expenditures (\$1,000)
1976	6.45	39.0	0.301	29.6	32.9	1,299.9	42.9
1977	5.06	54.5	0.321	44.6	33.2	1,436.0	37.5
1978	5.11	63.6	0.345	70.4	31.7	1,614.8	44.5
1979	6.76	44.5	0.384	69.5	38.7	1,808.2	50.0
1980	6.56	34.5	0.436	37.3	41.2	2,019.8	59.0
1981	6.92	47.0	0.481	52.0	42	2,247.9	64.9
1982	7.03	59.0	0.511	67.3	48.1	2,406.8	72.3
1983	7.95	70.0	0.527	43.0	45.6	2,586.0	102.0
1984	8.61	35.0	0.550	49.2	41.7	2,887.6	243.1
1985	9.52	42.0	0.570	56.1	44.3	3,086.5	189.5
1986	9.54	49.0	0.580	75.8	49.4	3,262.5	261.5
1987	9.25	52.0	0.601	52.6	49.4	3,459.5	192.1
1988	9.94	82.0	0.626	53.5	46.2	3,752.4	194.9
1989	10.17	50.0	0.656	56.1	47.1	4,016.3	239.7
1990	11.36	52.0	0.692	37.5	47	4,293.6	211.9
1991	9.29	65.0	0.721	50.9	46.2	4,474.8	295.5
1992	12.27	83.0	0.743	53.2	52.3	4,754.6	282.3
1993	13.55	55.0	0.765	66.0	46.3	4,935.3	337.3
1994	13.00	49.0	0.785	84.3	50.7	5,165.4	215.4
1995	14.90	45.0	0.807	67.0	50.7	5,422.6	185.4
1996	11.80	91.0	0.831	74.4	47.3	5,677.7	248.3

1997	13.20	95.0	0.850	47.1	55.5	5,968.2	169.5
1998	13.80	50.0	0.863	37.6	61.1	6,355.6	249.0
1999	15.40	73.0	0.882	69.6	61.8	6,627.4	242.3
2000	15.70	85.0	0.912	36.3	55.5	7,120.2	276.1
2001	16.80	64.0	0.938	50.3	64.8	7,393.2	425.2
2002	17.40	70.0	0.952	45.0	61.6	7,762.5	425.1
2003	17.50	87.0	0.974	52.0	63.8	8,073.2	672.8
2004	19.10	95.0	1.000	75.0	66.5	8,622.8	704.0